

# Competition Policy in Telecommunications

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# Telecommunications

- Fixed access local (fixed, fixed mobile (WLL-CDMA))
- Cellular mobile (GSM, CDMA)
- National Long Distance
- International Long Distance (international connectivity)
- Internet Service Providers (telephony, dial-up, broadband, cyber cafes)

**Table 1. Ranking and Revenues of Top 5 operators in different segments  
2004-05**

<b>Service Providers</b>		<b>Cellular Services</b>		<b>Fixed Services</b>	
<b>Company</b>	<b>Revenue (cr)</b>	<b>Company</b>	<b>Revenue (cr)</b>	<b>Company</b>	<b>Revenue (cr)</b>
BSNL	36,303	Bharati	5436	BSNL	28989
Bharati	8035	Hutch	4365	MTNL	5291
MTNL	6084	Reliance	4089	Bharati	1127
Reliance	5387	BSNL	3700	Tata	900
Hutch	4365	Idea	2409	Tata (Mah)	627
<b>NLD Services</b>		<b>ILD Services</b>		<b>Internet Services</b>	
<b>Company</b>	<b>Revenue (cr)</b>	<b>Company</b>	<b>Revenue (cr)</b>	<b>Company</b>	<b>No of subs</b>
BSNL	5041	VSNL	2,080	BSNL	1839815
Bharati	482	Bharati	810	MTNL	1012041
Reliance	381	Reliance	655	Sify	811965
VSNL	231	Data Access	285	VSNL	702629
				Reliance	246832

# Revenues and Growth, Different Segments 2004-05

Service Category	Revenue		Growth (%)
	2004-05	2003-04	
Fixed Access	32,632	33,040	-1
Cellular	23,284	14,267	63
NLD	6,261	5,140	22
ILD	3,830	4,346	-12
Internet Access	1,592	1,573	1
Total			

# Top 10 Companies, 2004-05

Rank	Vendor	Revenue (Rs. cr)	Category
1	BSNL	36,303	Fixed, Cellular, ISP, NLD, ILD
2	Bharati Tele-Ventures	8035	Fixed, Cellular, ISP, NLD, ILD
3	MTNL	6084	Fixed, Cellular, ISP
4	Reliance Infocomm	5387	Fixed, Cellular, ISP, NLD, ILD
5	Hutch	4365	Cellular
6	VSNL	3410	ISP, NLD, ILD
7	IDEA	2409	Cellular
8	Tata Teleservices	1253	Fixed, Cellular, ISP
9	Tata Teleservices (Mah)	837	Fixed, Cellular, ISP
10	Aircell	741	Cellular

## Mobile Services

- 1995-96: Start operations, 23 licenses, 4 metros, 18 circles, subscriber no. 63,642
- 1996-97: subscriber no. 376,000, 86.7% metros, Delhi 41.7%, Mumbai 30%, Bharati leader with 82,000, pricing and bundling important, license fee defaults, MTNL entry, ARPU decline
- 1997-98: subscriber no. 8.82 lakh, 5.41 lakh in metros, growth higher in non-metros, 400 crore losses, lower growth, Rs. 500 levy

# Mobile Services

- 1998-99: subscriber no. 11.95 lakh, metro decline to 5.19 lakh from 5.6 lakh, total loss Rs. 5000 crores, focus on high usage because of levy, NTP 99 announced
- 1999-2000: subscriber no 1.8 million, move to revenue share, tussle between MTNL, DOT with TRAI over CPP and MTNL entry into mobile with CDMA, consolidation

## Mobile Services

- 2000-01: 1<sup>st</sup> year of normal business, 3.57 million subscribers, revenues Rs. 3,865.29 crores, 89% increase, stress on pre-paid, strong advertising, brand-building, ARPU- Rs. 731, pre-paid ARPU – Rs. 450, post-paid – Rs. 970, increase in roaming revenues, popularity of SMS, more consolidation, low quality of service, fixed operators allowed into limited mobility, third and fourth operator

## Mobile services

- 2001-02: 7 million subscribers, Leader Bharati followed by Hutch, BPL, Idea, Escotel, Spice, Reliance, mostly voice, Growth rates: metros – 88.4%, A circles – 83.1%, B circles – 60.9%, C circles – 96.1% Postpaid prices decrease by 24% to Rs. 3.67, Pre-paid decrease by 4% to Rs. 5.43, TRAI: cap roaming charges to Rs. 3, monthly rental to Rs. 100, handset prices fall, BSNL, MTNL refuse to sign interconnect agreements, communication convergence bill

## Mobile Services

- 2002-03: 12.69 million subscribers, entry of BSNL – 2<sup>nd</sup> largest, Bharati – 3.07 million, BSNL – 2.25 million, Hutch – 2.16 million, Idea – 1.13 million, BPL – 1.13 million Spice and Escotel (small players) – 0.64 and 0.58 million, BSNL – spread of cellular in smaller cities and towns, Revenues – Bharati 1<sup>st</sup> and Hutch 2<sup>nd</sup>, ARPU – Rs. 597, usage – 290 min from 200 min previous year

# Mobile services

- 2003-04: 33 million subscribers, entry of Reliance with 6.9 million subscribers, tariff decline of 23%, ARPU fell to Rs. 475, Size (subscribers): Reliance, Bharati, BSNL, Hutch, Size (revenues): Bharati, Hutch, Reliance, BSNL, 1<sup>st</sup> full year of profit for Bharati, increased strategic activity (recharging), more consolidation

## Mobile Services

- 2004-05: 52.35 million subscribers, overtook fixed, Bharati – 1<sup>st</sup> with 21% subscribers, 23% revenues, non-voice revenues
- 2005-06: 90.8 million subscribers, Tata Teleservices – strongest growth, FDI limit increased to 74%, Hutch large jump in subscriber nos through acquisitions

## Competition in Mobile Services

- Concentration Ratios, HHI: All segments except mobile fairly concentrated
- Price-cost margins: Prices lowest in the world, losses of mobile operators
- Strategic activity: Entry, Change in positions, marketing, advertising, product differentiation
- M&A, Incumbent behaviour: consolidation, interconnection

## Rest of Paper

- Description of other segments, competition in basic
- Policy
- Regulation and competition
- International Cases
- Indian cases: MTNL-BSNL merger, Predatory pricing by BSNL, Cartelization(?)

## Where do we go from here?

- Paper already 50 pages
- All sections need improvements
- Could become too long
- Write two different papers
- 1<sup>st</sup> paper: Industry development, regulation, policy and privatization
- 2<sup>nd</sup> paper: Competition issues, market definition, analyze Indian cases, international cases